

Australian Public Service **Employee Census 2021**10 May–11 June



Highlights Report **AAT**



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responses: 502 of 688

RESPONSE RATE: 73%



EXPLORING YOUR RESULTS



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of -/+ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

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EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE



HOW ENGAGED IS YOUR TEAM?

EMPLOYEE
ENGAGEMENT SCORES
AREN'T JUST ABOUT
HOW MUCH PEOPLE
LIKE WORKING FOR
AN AGENCY. IT IS A
MEASURE OF THE
EMOTIONAL
CONNECTION AND
COMMITMENT
EMPLOYEES HAVE TO
WORKING FOR THE
AGENCY.

	YOUR EMPLOYEE 75%	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
	SCORE				-1	+1	О	-1
	Overall, I am satisfied with my job	75	17 8	75 %	0	+2	+2	+2
SAY	I am proud to work in my agency	76	19	76 %	0	0	0	-3
'S	I would recommend my agency as a good place to work	66	22 12	66%	-2	-2	+2	-1
	I believe strongly in the purpose and objectives of my agency	88	10	88%	+2	+5 0	+1	+1
STAY	I feel a strong personal attachment to my agency	65	26 9	65 %	0	+1	-1	-2
ST	I feel committed to my agency's goals	85	13	85 %	0	+3	+1	+1
	I suggest ideas to improve our way of doing things	84	14	84%	-1	-1	-3	-3
STRIVE	I am happy to go the 'extra mile' at work when required	92		92%	-3	+1	0	0
STE	I work beyond what is required in my job to help my agency achieve its objectives	87	12	87 %	+2	+4	+3	+2
	My agency really inspires me to do my best work every day	54	29 17	54 %	-3	-2	0	-3

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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LEADERSHIP

IMMEDIATE SUPERVISOR	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My supervisor engages with staff on how to respond to future challenges	78 12 9	78 %	-1	-1	+2	+1
My supervisor can deliver difficult advice whilst maintaining relationships	79 14 8	79 %	+4	0	+2	+1
My supervisor invites a range of views, including those different to their own	79 14	79 %	-	-1	+2	0
My supervisor encourages my team to regularly review and improve our work	77 15 8	77 %	+2	-3	0	-1
My supervisor is invested in my development	73 17 10	73 %	+5♠	-1	+2	0
My immediate supervisor encourages me	74 19 7	74%	+2	-2	-1	-2
My supervisor ensures that my workgroup delivers on what we are responsible for	86 9	86%	+4	-1	0	0
My supervisor provides me with helpful feedback to improve my performance	76 15 9	76 %	-	+2	+4	+4

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



Australian Government
Australian Public Service Commission

LEADERSHIP

IMMEDIATE SES MANAGER	RESPONSE SCALE P		% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My SES manager clearly articulates the direction and priorities for our area	51	29 20	51 %	-8♥	-16 ♥	-8♥	- 15 ♥
My SES manager presents convincing arguments and persuades others towards an outcome	49	36 1	49%	-	-11 👁	-7 ♥	-12 ♥
My SES manager promotes cooperation within and between agencies	50	38	50%	-4	-16 👁	-10 👁	-16 ♥
My SES manager encourages innovation and creativity	50	34 1	50%	-	-14 O	-8♥	-12 O
My SES manager creates an environment that enables us to deliver our best	49	33 18	49%	-	-12 O	-6♥	-11 👁
My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	57	33	57 %	-7♥	-16 ♥	-10 O	-16 ூ
ALL SES	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
In my agency, the SES work as a team	39	42 19	39 %	-5♥	-14 👁	-7 ♥	-10 👁
In my agency, the SES clearly articulate the direction and priorities for our agency	43	37 21	43%	-11 👁	-17 👁	-7 ⊙	-12 ♥

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Australian Government
Australian Public Service Commission

Positive Neutral Negative

2021 APS employee census PAGE 05.

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

KEY

COMMUNICATION AND CHANGE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My supervisor communicates effectively	81 10 9	81%	+3	Ο	+2	+1
My SES manager communicates effectively	52 30 17	52 %	-12 O	-17 O	-9 ©	-15 ♥
In my agency, communication between SES and other employees is effective	38 36 27	38 %	-10 👁	-13 ♥	-5♥	-9 0
Internal communication within my agency is effective	50 28 23	50%	-6♥	-80	-1	-5♥
When changes occur, the impacts are communicated well within my workgroup	64 14 21	64%	-7 •	-2	0	-1
Staff are consulted about change at work	39 34 26	39 %	-9 0	-6♥	-4	-4
Change is managed well in my agency	36 29 35	36 %	-11 👁	-7 •	-2	-3

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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WORKPLACE CONDITIONS

	RESPONSE	SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My job gives me opportunities to utilise my skills	86	8	86%	+4	+2	+1	0
I have a choice in deciding how I do my work	71	19 9	71 %	+3	+10 🚱	+2	+2
Where appropriate, I am able to take part in decisions that affect my job	65	17 18	65%	-	-3	-3	-5♥
I am clear what my duties and responsibilities are	81	15	81%	-3	+3	+3	+3
I am satisfied with the recognition I receive for doing a good job	66	19 15	66%	+1	0	+3	0
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	52	24 23	52 %	-7 O	-13 ♥	-9 0	-10 O
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	72	14 14	72 %	-4	-5♥	-6♥	-4
I am satisfied with the stability and security of my job	66	12 22	66%	-4	-14 O	-2	-11 ♥
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	78	10 12	78 %	-	+3	-2	+1

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
I feel a strong personal attachment to the APS	67 24 9	67 %	0	+3	+9 &	+70
I understand how my role contributes to achieving an outcome for the Australian public	92	92%	0	+2	+3	+1
I believe strongly in the purpose and objectives of the APS	85 14	85%	-2	+3	+4	+3

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



Australian Government

2021 APS employee census PAGE 08.

WORKPLACE CONDITIONS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
What best describes your current workload?						
Well above capacity - too much work		23%	+90	-2	-6 🔮	-7 ♥
Slightly above capacity - lots of work to do		41%	+3	0	+3	+1
At capacity - about the right amount of work to do		30 %	-5♥	+2	+3	+5♠
Slightly below capacity – available for more work		6%	-5♥	0	0	+1
Well below capacity - not enough work		1%	-3	0	0	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





INCLUSION

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My agency supports and actively promotes an inclusive workplace culture	77 16 7	77 %	0	-3	0	-1
My supervisor actively supports people from diverse backgrounds	77 20	77 %	-	-3	0	0
I receive the respect I deserve from my colleagues at work	82 15	82%	-1	+2	+1	+2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

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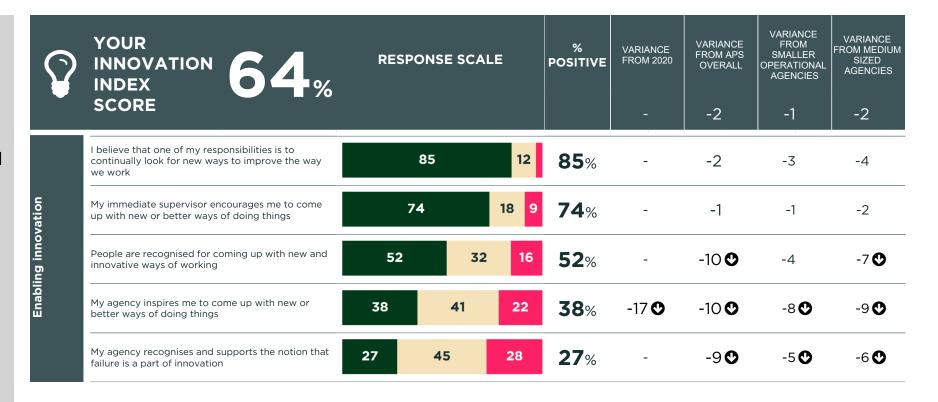


ENABLING INNOVATION



ENABLING INNOVATION

THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS A CULTURE WHICH ENABLES THEM TO BE SO.



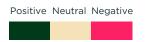
KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





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WELLBEING POLICIES AND SUPPORT



WELLBEING

THE WELLBEING
SCORE PROVIDES A
MEASURE OF THE
PRACTICAL AND
CULTURAL
ELEMENTS THAT
ALLOW FOR A
SUSTAINABLE AND
HEALTHY WORKING
ENVIRONMENT.

±	YOUR WELLBEING INDEX SCORE	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
					-4	0	-1	0
oort	I am satisfied with the policies/practices in place to help me manage my health and wellbeing	69	21 10	69%	-6♥	+2	0	+3
and support	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	64	22 14	64%	-11 👁	-2	-3	-2
policies	My agency does a good job of promoting health and wellbeing	60	25 15	60%	-12 O	-3	-4	-1
Wellbeing p	I think my agency cares about my health and wellbeing	59	26 15	59%	-8 0	+1	-4	-1
Me	I believe my immediate supervisor cares about my health and wellbeing	85	9	85%	-1	+1	+1	+1

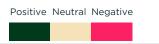
KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





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WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONA AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
How often do you find your work stressful?						
Always		4%	-	-1	-1	-2
Often		28%	-	0	-2	-1
Sometimes		50%	-	+2	+3	+3
Rarely		15 %	-	0	0	0
Never		2%	-	0	0	0
To what extent is your work emotionally demanding?	•					
To a very large extent		8%	+2	0	-1	-1
To a large extent		23%	+5 ♦	0	0	0
Somewhat		38 %	-3	-2	-2	-1
To a small extent		23 %	0	+1	+2	+1
To a very small extent		9%	-4	+1	0	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED - AGENCIES
I feel burned out by my work						
Strongly agree		8%	+1	-1	-2	-2
Agree		26%	+1	+1	0	+1
Neither agree nor disagree		29%	-60	-2	-1	-1
Disagree		29 %	+3	+1	+1	+1
Strongly disagree		9%	+1	+1	+1	+1
In general, would you say that your health is:						
Excellent		9%	-	-3	-3	-3
Very good		39 %	-	+4	+4	+4
Good		38 %	-	+3	+1	+2
Fair		11%	-	-3	-1	-3
Poor		3 %	-	-1	-1	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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PERFORMANCE

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
In the last month, please rate your workgroup's overall performance:						
Excellent		31 %	-	+4	+4	+3
Very good		52 %	-	-3	-2	-2
Average		14%	-	-1	-2	-1
Below average		2 %	-	0	0	0
Well below average		0%	-	0	0	0
In the last month, please rate your agency's success in meeting its goals and objectives:						
Excellent		14%	-	-2	+1	0
Very good		49%	-	-7♥	-2	-6♥
Average		31 %	-	+ 7 ○	+2	+6•
Below average		4%	-	+1	-1	0
Well below average		2%	-	0	-1	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

2021 APS employee census PAGE 15.



PERFORMANCE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well	83 9	83%	-3	+2	+2	+1
My workgroup has the tools and resources we need to perform well	65 18 17	65 %	-10 O	+2	+6 	+5
The people in my workgroup use time and resources efficiently	79 14	79 %	-1	+2	+3	+1
My workgroup can readily adapt to new priorities and tasks	87 9	87%	-1	+1	+2	+2
The people in my workgroup cooperate to get the job done	90	90%	-1	+3	+3	+2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



2021 APS employee census PAGE 16.

RETENTION



EMPLOYEES WHO
INDICATED THAT THEY
WANTED TO LEAVE
THEIR CURRENT
POSITION AS SOON AS
POSSIBLE OR WITHIN
THE NEXT 12 MONTHS
WERE ASKED WHAT
THEIR PLANS WERE.

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Which of the following statements best reflects your current position?	current thoughts about working in your					
I want to leave my position as soon as possible		8%	-	-2	-2	-2
I want to leave my position within the next 12 months		23%	-	+1	+2	+1
I want to stay working in my position for the next one to two years		36 %	-	0	-1	-2
I want to stay working in my position for at least the next three years		33 %	-	+1	0	+3
What best describes your plans involved with leaving I am planning to retire	your current position?	5 %	-	-1	+1	0
I am pursuing another position within my agency		16%	-	-26♥	-1	-80
I am pursuing a position in another agency		31 %	-	+60	-9 0	-80
I am pursuing work outside the APS		22%	-	+110	+4	+7 0
It is the end of my non-ongoing, casual or contracted employment		13%	-	+90	+7 0	+90
Other		13%	-	0	-1	0

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

2021 APS employee census PAGE 17.



RETENTION



EMPLOYEES WHO
WANTED TO LEAVE
WERE ASKED FOR THE
PRIMARY REASON
BEHIND THEIR DESIRE
TO LEAVE AND COULD
SELECT ONE
RESPONSE FROM A
LIST OF ITEMS.

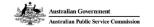
ONLY THE THREE
REASONS FOR
LEAVING WITH THE
HIGHEST PROPORTION
OF RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
What is the primary reason behind your desire to leave your current position? (3 highest responses):					
There is a lack of future career opportunities in my agency	18%	-	-	-	-
I wish to pursue a promotion opportunity	14 %	-	-	-	_
I am looking to further my skills in another area	11%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



2021 APS employee census PAGE 18.

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO HAD PERCEIVED DISCRIMINATION IN THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE
TYPES OF
DISCRIMINATION WITH
THE HIGHEST
PROPORTION OF
RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

DISCRIMINATION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
During the last 12 months and in the course of your discrimination on the basis of your background or a						
Yes		8%	0	-4	-1	-1
No		92%	0	+4	+1	+1
Did this discrimination occur in your current agence	y?					
Yes		97%	+90	+4	+4	+50
No		3 %	-9 0	-4	-4	-5♥
Basis for the discrimination that you experienced (3 highest responses):					
Gender		29%	-	-	-	-
Age		26%	-	-	-	-
Race		24%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



2021 APS employee census PAGE 19.

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO
PERCEIVED
HARASSMENT OR
BULLYING IN THE LAST
12 MONTHS WERE
ASKED WHAT TYPE OF
HARASSMENT OR
BULLYING THEY
EXPERIENCED.
EMPLOYEES COULD
SELECT ONE OR MORE
RESPONSES FROM A
LIST OF ITEMS.

ONLY THE THREE
TYPES OF
HARASSMENT OR
BULLYING WITH THE
HIGHEST PROPORTION
OF RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

HARASSMENT AND BULLYING	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIU SIZED AGENCIES
During the last 12 months, have you been subjected to vorkplace?	o harassment or bullying in your current					
Yes		12%	0	0	0	+1
No		82%	-1	0	+1	-1
Not sure		6%	+1	-1	-1	0
Verbal abuse (e.g. offensive language, derogatory remarks, shouting or screaming) Interference with work tasks (e.g. withholding needed information, undermining or sabotage)		54% 48%	-	-	-	-
(e.g. performance management, access to leave, access to	S	25 %	-	-	-	-
Inappropriate and unfair application of work policies or rule (e.g. performance management, access to leave, access to learning and development) Pid you report the harassment or bullying? I reported the behaviour in accordance with my agency's policies and procedures		25 % 57 %	-	+24 🖸	+16 🍑	+24 📭
(e.g. performance management, access to leave, access to learning and development) id you report the harassment or bullying? I reported the behaviour in accordance with my agency's				+24 0	- +16 	+24 0

AT LEAST 5 PERCENTAGE POINTS GREATER

THAN COMPARATOR

2021 APS employee census PAGE 20.

KEY



COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO
INDICATED THAT THEY
HAD WITNESSED
POTENTIAL CORRUPT
BEHAVIOUR WERE
ASKED TO DESCRIBE
THE BEHAVIOUR.
EMPLOYEES COULD
SELECT ONE OR MORE
RESPONSES FROM A
LIST OF ITEMS.

ONLY THE THREE
TYPES OF CORRUPT
BEHAVIOURS WITH
THE HIGHEST
PROPORTION OF
RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES
AND WITH RESULTS
FOR THE APS
OVERALL.

CORRUPTION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIU SIZED AGENCIES
Excluding behaviour reported to you as part of you witnessed another APS employee in your agency e may be serious enough to be viewed as corruption	ngaging in behaviour that you consider					
Yes		5 %	+1	+1	0	+1
No		88%	-1	-2	+1	-2
Not sure		4 %	-1	0	-1	0
Would prefer not to answer		3 %	+1	+1	+1	+1
appointing them to positions without proper regard to m Nepotism-preferential treatment of family members, such appointing them to positions without proper regard to m Acting (or failing to act) in the presence of an undisclose conflict of interest	n as perit	87% 26% 22%	-	-	-	-
Did you report the potentially corrupt behaviour?						
I reported the behaviour in accordance with my agency's policies and procedures		4 %	-	-15 ♥	-11 👁	-14 🛇
It was reported by someone else		22 %	-	+6�	+80	+10 🐼
I did not report the behaviour		74%	-	+9	+2	+4
KEY	AT LEAST 5 PERCENTAGE PO THAN COMPARATOR	DINTS GREATER	(AT LEAST 5 COMPARATO	PERCENTAGE POIN DR	NTS LESS THAN

2021 APS employee census PAGE 21.



DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIU SIZED AGENCIES
How do you describe your gender?						
Man or male		36 %	+3	-1	-1	-2
Woman or female		58%	-6♥	-1	0	0
Non-binary		1%	-	+1	+1	+1
I use a different term		0%	-	0	0	0
Prefer not to say		5 %	+2	+1	+1	0
Do you identify as an Australian Aboriginal and/or Torres Strait Islander person?						
Yes		1%	0	-3	-3	-2
No		99%	0	+3	+3	+2
Do you have an ongoing disability?						
Yes		6%	+1	-3	-1	-1
No		94%	-1	+3	+1	+1
		- 1/0				

AT LEAST 5 PERCENTAGE POINTS GREATER THAN

COMPARATOR

Australian Government

Australian Public Service Commission

AT LEAST 5 PERCENTAGE POINTS LESS THAN

COMPARATOR

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KEY

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCI FROM MEDI SIZED AGENCIE
Do you have carer responsibilities?						
Yes		34%	+1	-5♥	-4	-6♥
No		66%	-1	+5 ♠	+4	+60
oo you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, ntersex, Queer, Questioning and/or Asexual (LGBTIQA+)?						
Yes		10%	+1	+3	+2	+2
No		90%	-1	-3	-2	-2
which country were you born?						
Australia		70%	-	-7♥	-6♥	-7 •
Other country		30 %	-	+7 &	+6 ₽	+7 0
o you speak a language other than English at home?						
No, English only		71 %	-	-10 👁	-11 👁	-11 👁
Yes, other		29%	-	+10 🐼	+11 🐼	+11 🐼

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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TIME TO TAKE ACTION

CELEBRATE	Q INVESTIGATE FURTHER WITH OUR TEAMS	
What things do we do well?	Are there any other opportunities coming out of the results that we want to explore further?	Areas we need to focus of plans:
THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.	HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?	WHAT ARE THE KEY THINGS WE NEED THERE BETTER?

^ · · · · · · · · · · · · · · · · · · ·	OPPORTUNITIES
plans:	ed to focus on and turn into action
WHAT ARE THE KEY HERE BETTER?	THINGS WE NEED TO IMPROVE TO MAKE WORKING



USE THIS PAGE TO START YOUR LOCAL **ACTION PLANS**

IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

PRIORITISE 3 AREAS TO TAKE FORWARD

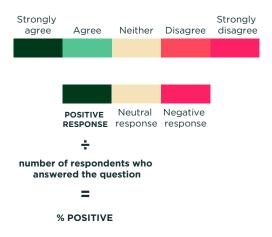
	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

Australian Government Australian Public Service Commission

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166 = 317					
% POSITIVE	317 ÷ 613 = 52%					

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.

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