



Highlights Report AAT



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RESPONSES:
501 of 707

RESPONSE RATE:
71%

EXPLORING YOUR RESULTS



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of $-/+$ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE



HOW ENGAGED IS YOUR TEAM?

EMPLOYEE ENGAGEMENT IS MORE THAN SIMPLY JOB SATISFACTION OR COMMITMENT TO AN ORGANISATION. IT IS THE EXTENT TO WHICH EMPLOYEES ARE MOTIVATED, INSPIRED AND ENABLED TO IMPROVE AN ORGANISATION'S OUTCOMES.

YOUR EMPLOYEE ENGAGEMENT INDEX SCORE		71	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES	
SAY	Overall, I am satisfied with my job	72	16	13	72%	-3	-3	-1	-3
	I am proud to work in my agency	66	23	11	66%	-10 ↓	-10 ↓	-7 ↓	-13 ↓
	I would recommend my agency as a good place to work	59	24	17	59%	-7 ↓	-10 ↓	-4	-9 ↓
	I believe strongly in the purpose and objectives of my agency	87	9		87%	-1	+3	+2	0
STAY	I feel a strong personal attachment to my agency	57	28	15	57%	-8 ↓	-3	-1	-5 ↓
	I feel committed to my agency's goals	83	15		83%	-2	0	0	-2
STRIVE	I suggest ideas to improve our way of doing things	84	12		84%	+1	-2	-4	-4
	I am happy to go the 'extra mile' at work when required	92			92%	0	+1	0	0
	I work beyond what is required in my job to help my agency achieve its objectives	83	12		83%	-3	+2	0	+1
	My agency really inspires me to do my best work every day	49	34	17	49%	-5 ↓	-9 ↓	-7 ↓	-11 ↓

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



LEADERSHIP - IMMEDIATE SUPERVISOR



IMMEDIATE SUPERVISOR

THE IMMEDIATE SUPERVISOR SCORE ASSESSES HOW EMPLOYEES VIEW THE LEADERSHIP BEHAVIOURS OF THEIR IMMEDIATE SUPERVISOR IN LINE WITH THE *APS LEADERSHIP CAPABILITY FRAMEWORK*.

YOUR IMMEDIATE SUPERVISOR INDEX SCORE		75	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
					0	-1	0	-1

Immediate Supervisor	My supervisor engages with staff on how to respond to future challenges	73	16	10	73%	-5⬇️	-6⬇️	-3	-5⬇️
	My supervisor can deliver difficult advice whilst maintaining relationships	77	14	9	77%	-1	-1	0	-1
	My supervisor invites a range of views, including those different to their own	81	12		81%	+2	-1	+1	-2
	My supervisor encourages my team to regularly review and improve our work	77	13	9	77%	0	-4	-1	-3
	My supervisor is invested in my development	74	15	11	74%	+1	-2	+1	-1
	My supervisor ensures that my workgroup delivers on what we are responsible for	85	8		85%	0	-2	0	-2

Other similar questions

My supervisor provides me with helpful feedback to improve my performance	75	14	12	75%	-2	-3	0	-1
My supervisor actively ensures that everyone can be included in workplace activities	81	13		81%	-	-3	+1	-2

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



LEADERSHIP - SES MANAGER



SES MANAGER

THE SES MANAGER SCORE ASSESSES HOW EMPLOYEES VIEW THE LEADERSHIP BEHAVIOURS OF THEIR IMMEDIATE SES MANAGER IN LINE WITH THE APS LEADERSHIP CAPABILITY FRAMEWORK.

YOUR SES MANAGER LEADERSHIP INDEX SCORE	65	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
				+4	-4	-3	-5 ↓

SES Manager	My SES manager clearly articulates the direction and priorities for our area	57	29	14	57%	+7 ↑	-12 ↓	-10 ↓	-13 ↓
	My SES manager presents convincing arguments and persuades others towards an outcome	52	38	10	52%	+2	-11 ↓	-10 ↓	-13 ↓
	My SES manager promotes cooperation within and between agencies	55	38	7	55%	+5 ↑	-12 ↓	-9 ↓	-14 ↓
	My SES manager encourages innovation and creativity	55	33	11	55%	+5 ↑	-10 ↓	-9 ↓	-11 ↓
	My SES manager creates an environment that enables us to deliver our best	57	30	13	57%	+7 ↑	-8 ↓	-7 ↓	-9 ↓
	My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	62	31		62%	+5 ↑	-11 ↓	-10 ↓	-14 ↓

Other similar questions

All SES	In my agency, the SES work as a team	45	40	15	45%	+7 ↑	-8 ↓	-10 ↓	-6 ↓
	In my agency, the SES clearly articulate the direction and priorities for our agency	47	33	21	47%	+4	-17 ↓	-17 ↓	-16 ↓
	In my agency, communication between SES and other employees is effective	42	34	23	42%	+5 ↑	-11 ↓	-12 ↓	-10 ↓

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



COMMUNICATION AND CHANGE



COMMUNICATION

THE COMMUNICATION SCORE MEASURES COMMUNICATION AT THE INDIVIDUAL, GROUP AND AGENCY LEVEL.

CHANGE

EFFECTIVE COMMUNICATION IS AN IMPORTANT PART OF ANY CHANGE PROCESS. NOTE THESE QUESTIONS DO NOT CONTRIBUTE TO THE ABOVE INDEX SCORE.

YOUR COMMUNICATION INDEX SCORE		67	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
					+2	-2	-1	-2

Communication	My supervisor communicates effectively	79	12	9	79%	-3	-2	0	-1
	My SES manager communicates effectively	62	26	12	62%	+10 ⬆️	-8 ⬇️	-6 ⬇️	-9 ⬇️
	Internal communication within my agency is effective	51	27	23	51%	+1	-7 ⬇️	-5 ⬇️	-5 ⬇️

Other similar questions

Change	When changes occur, the impacts are communicated well within my workgroup	68	17	15	68%	+4	-1	+1	-1
	Staff are consulted about change at work	41	39	20	41%	+1	-9 ⬇️	-8 ⬇️	-8 ⬇️
	Change is managed well in my agency	36	31	33	36%	0	-9 ⬇️	-5 ⬇️	-6 ⬇️

KEY	⬆️ AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR	⬇️ AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR	Positive Neutral Negative
			

WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My job gives me opportunities to utilise my skills		75%	-11↓	-4	-4	-7↓
I have a choice in deciding how I do my work		66%	-5↓	+2	-1	-6↓
Where appropriate, I am able to take part in decisions that affect my job		64%	-1	-6↓	-6↓	-9↓
I am clear what my duties and responsibilities are		84%	+3	+4	+4	+3
I am satisfied with the recognition I receive for doing a good job		60%	-6↓	-7↓	-5↓	-8↓
I am fairly remunerated (e.g. salary, superannuation) for the work that I do		46%	-6↓	-14↓	-14↓	-14↓
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)		75%	+3	-1	-1	-3
I am satisfied with the stability and security of my job		68%	+2	-13↓	-6↓	-11↓
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration		81%	+3	+3	0	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR


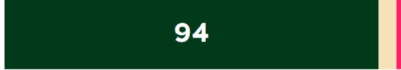



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative








WORKPLACE CONDITIONS

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
I feel a strong personal attachment to the APS		63%	-4	+1	+3	+4
I understand how my role contributes to achieving an outcome for the Australian public		94%	+2	+1	+1	+1
I believe strongly in the purpose and objectives of the APS		86%	+2	+1	+3	+2

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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What best describes your current workload?

Well above capacity - too much work		23%	+1	0	-6↓	-5↓
Slightly above capacity - lots of work to do		42%	+1	+1	+1	+1
At capacity - about the right amount of work to do		27%	-3	-3	+3	+1
Slightly below capacity - available for more work		8%	+2	+2	+3	+3
Well below capacity - not enough work		1%	0	-1	0	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR


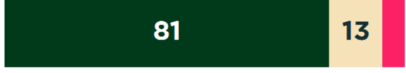









AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



INCLUSION AND FLEXIBLE WORKING

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My agency supports and actively promotes an inclusive workplace culture		68%	-8 ↓	-10 ↓	-8 ↓	-9 ↓
My supervisor actively ensures that everyone can be included in workplace activities		81%	-	-3	+1	-2
I receive the respect I deserve from my colleagues at work		82%	0	0	+1	0

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Do you currently access any of the following flexible working arrangements? [Multiple Response]						
Part time		15%	+2	+1	+4	+3
Flexible hours of work		24%	-4	-2	-2	-4
Compressed work week		1%	0	-2	-2	-2
Job sharing		0%	-2	0	0	0
Working away from the office/working from home		74%	+4	+20 ↑	+11 ↑	+8 ↑
None of the above		15%	-2	-12 ↓	-8 ↓	-5 ↓

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



ENABLING INNOVATION



ENABLING INNOVATION

THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS A CULTURE WHICH ENABLES THEM TO BE SO.

YOUR ENABLING INNOVATION INDEX SCORE		61	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES	
Enabling innovation	I believe that one of my responsibilities is to continually look for new ways to improve the way we work	74	20	74%	-11 ↓	-8 ↓	-8 ↓	-10 ↓	
	My immediate supervisor encourages me to come up with new or better ways of doing things	68	22	10	68%	-6 ↓	-5 ↓	-4	-6 ↓
	People are recognised for coming up with new and innovative ways of working	50	34	16	50%	-2	-10 ↓	-7 ↓	-8 ↓
	My agency inspires me to come up with new or better ways of doing things	41	40	19	41%	+3	-12 ↓	-13 ↓	-13 ↓
	My agency recognises and supports the notion that failure is a part of innovation	28	47	24	28%	+1	-11 ↓	-11 ↓	-10 ↓

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



WELLBEING POLICIES AND SUPPORT



WELLBEING

THE WELLBEING SCORE PROVIDES A MEASURE OF THE PRACTICAL AND CULTURAL ELEMENTS THAT ALLOW FOR A SUSTAINABLE AND HEALTHY WORKING ENVIRONMENT.

YOUR WELLBEING POLICIES AND SUPPORT INDEX SCORE		67	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Wellbeing policies and support	I am satisfied with the policies/practices in place to help me manage my health and wellbeing	60	25	15	60%	-9 ↓	-4	-4
	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	58	29	13	58%	-6 ↓	-6 ↓	-5 ↓
	My agency does a good job of promoting health and wellbeing	60	25	15	60%	0	-4	-3
	I think my agency cares about my health and wellbeing	60	27	13	60%	+2	-1	-4
	I believe my immediate supervisor cares about my health and wellbeing	83	11		83%	-2	-3	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR








AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR






Positive Neutral Negative



WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
How often do you find your work stressful?						
Always		5%	0	0	-1	0
Often		25%	-3	-1	-3	-1
Sometimes		52%	+2	+2	+3	+2
Rarely		16%	+1	-2	0	-1
Never		2%	0	0	0	0

To what extent is your work emotionally demanding?

To a very large extent		7%	-1	0	-2	0
To a large extent		20%	-3	-1	-1	0
Somewhat		38%	0	-1	+1	0
To a small extent		26%	+3	+2	+2	+2
To a very small extent		9%	0	-1	0	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
I feel burned out by my work						
Strongly agree		8%	0	0	-2	-1
Agree		25%	0	+1	0	+1
Neither agree nor disagree		36%	+7	+5	+5	+6
Disagree		24%	-4	-5	-3	-5
Strongly disagree		6%	-2	-1	0	-1
In general, would you say that your health is:						
Excellent		11%	+2	0	0	0
Very good		33%	-6	-1	-3	-3
Good		40%	+1	+2	+2	+2
Fair		13%	+2	-2	0	-1
Poor		4%	+1	+1	+1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR








AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR






PERFORMANCE

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
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In the last month, please rate your workgroup's overall performance

Excellent		31%	0	+3	-1	+2
Very good		53%	+2	-2	0	-2
Average		13%	-1	-1	0	0
Below average		2%	-1	0	0	0
Well below average		1%	0	0	0	0

In the last month, please rate your agency's success in meeting its goals and objectives

Excellent		15%	+1	-1	-3	-2
Very good		39%	-10 ↓	-16 ↓	-12 ↓	-16 ↓
Average		33%	+2	+9 ↑	+9 ↑	+10 ↑
Below average		7%	+3	+4	+3	+4
Well below average		6%	+4	+4	+3	+4

KEY








AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

PERFORMANCE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well		84%	0	+4	+4	+2
My workgroup has the tools and resources we need to perform well		60%	-6↓	-2	+2	+2
The people in my workgroup use time and resources efficiently		81%	+2	+4	+4	+3
My workgroup can readily adapt to new priorities and tasks		86%	-1	+1	+2	+1
The people in my workgroup cooperate to get the job done		90%	0	+2	+2	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



RETENTION



EMPLOYEES WHO INDICATED THAT THEY WANTED TO LEAVE THEIR CURRENT POSITION AS SOON AS POSSIBLE OR WITHIN THE NEXT 12 MONTHS WERE ASKED WHAT THEIR PLANS WERE.

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Which of the following statements best reflects your current thoughts about working in your current position?						
I want to leave my position as soon as possible		8%	0	-1	-2	-1
I want to leave my position within the next 12 months		29%	+6	+6	+4	+6
I want to stay working in my position for the next one to two years		35%	-1	-2	-1	-4
I want to stay working in my position for at least the next three years		28%	-5	-3	-1	-1
What best describes your plans involved with leaving your current position?						
I am planning to retire		2%	-3	-4	-2	-2
I am pursuing another position within my agency		19%	+3	-22	-2	-5
I am pursuing a position in another agency		36%	+5	+11	-1	0
I am pursuing work outside the APS		18%	-5	+5	+1	+1
It is the end of my non-ongoing, casual or contracted employment		14%	+1	+10	+3	+7
Other		11%	-1	-1	0	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

RETENTION



EMPLOYEES WERE ALSO ASKED FOR THE PRIMARY REASON BEHIND THEIR DESIRE TO LEAVE AND COULD SELECT ONE RESPONSE FROM A LIST OF ITEMS.

ONLY THE FIVE REASONS FOR LEAVING WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
What is the primary reason behind your desire to leave your current position? (5 highest responses):					
I wish to pursue a promotion opportunity	16%	-	-	-	-
There is a lack of future career opportunities in my agency	13%	-	-	-	-
I am looking to further my skills in another area	10%	-	-	-	-
I can receive a higher salary elsewhere	10%	-	-	-	-
I want to try a different type of work or I'm seeking a career change	9%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO HAD PERCEIVED DISCRIMINATION IN THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF DISCRIMINATION WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

DISCRIMINATION	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
During the last 12 months and in the course of your employment, have you experienced discrimination on the basis of your background or a personal characteristic?						
Yes		8%	0	-2	-1	-1
No		92%	0	+2	+1	+1
Did this discrimination occur in your current agency?						
Yes		94%	-3	+3	+8	+6
No		6%	+3	-3	-8	-6
Basis for the discrimination that you experienced (3 highest responses):						
Gender		46%	-	-	-	-
Age		29%	-	-	-	-
Caring responsibilities		23%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO PERCEIVED HARASSMENT OR BULLYING IN THE LAST 12 MONTHS WERE ASKED WHAT TYPE OF HARASSMENT OR BULLYING THEY EXPERIENCED. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE OPTIONS WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

HARASSMENT AND BULLYING

RESPONSE SCALE

%

VARIANCE FROM 2021

VARIANCE FROM APS OVERALL

VARIANCE FROM SMALLER OPERATIONAL AGENCIES

VARIANCE FROM MEDIUM SIZED AGENCIES

During the last 12 months, have you been subjected to harassment or bullying in your current workplace?

Yes		9%	-3	0	0	+1
No		84%	+2	-1	-1	-2
Not sure		7%	+1	+1	+1	+1

Types of harassment or bullying experienced (3 highest responses):

Verbal abuse (e.g. offensive language, derogatory remarks, shouting or screaming)		48%	-	-	-	-
Interference with work tasks (e.g. withholding needed information, undermining or sabotage)		41%	-	-	-	-
Deliberate exclusion from work-related activities		34%	-	-	-	-

Did you report the harassment or bullying?

I reported the behaviour in accordance with my agency's policies and procedures		35%	-22 ↓	+1	0	+3
It was reported by someone else		0%	-5 ↓	-7 ↓	-5 ↓	-7 ↓
I did not report the behaviour		65%	+28 ↑	+6 ↑	+5 ↑	+4

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO INDICATED THAT THEY HAD WITNESSED POTENTIAL CORRUPT BEHAVIOUR WERE ASKED TO DESCRIBE THE BEHAVIOUR. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

ONLY THE THREE TYPES OF CORRUPT BEHAVIOURS WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES AND WITH RESULTS FOR THE APS OVERALL.

CORRUPTION	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Excluding behaviour reported to you as part of your duties, in the last 12 months have you witnessed another APS employee in your agency engaging in behaviour that you consider may be serious enough to be viewed as corruption?						
Yes		6%	+1	+3	+2	+3
No		86%	-2	-5 ⬇️	-4	-6 ⬇️
Not sure		4%	0	+1	+1	+1
Would prefer not to answer		4%	+1	+2	+1	+2
Types of corrupt behaviours witnessed (3 highest responses):						
Cronyism-preferential treatment of friends, such as appointing them to positions without proper regard to merit		100%	-	-	-	-
Nepotism-preferential treatment of family members, such as appointing them to positions without proper regard to merit		36%	-	-	-	-
Acting (or failing to act) in the presence of an undisclosed conflict of interest		28%	-	-	-	-
Did you report the potentially corrupt behaviour?						
I reported the behaviour in accordance with my agency's policies and procedures		0%	-4	-20 ⬇️	-18 ⬇️	-19 ⬇️
It was reported by someone else		22%	0	+6 ⬆️	+6 ⬆️	+8 ⬆️
I did not report the behaviour		78%	+4	+14 ⬆️	+12 ⬆️	+11 ⬆️
KEY			AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR	AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR		

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
How do you describe your gender?						
Man or male		34%	-2	-4	0	-4
Woman or female		61%	+3	+2	-1	+3
Non-binary		2%	+1	+1	+1	+1
I use a different term		0%	0	0	0	0
Prefer not to say		3%	-2	0	0	0
Do you identify as an Australian Aboriginal and/or Torres Strait Islander person?						
Yes		1%	0	-2	-2	-1
No		99%	0	+2	+2	+1
Do you have an ongoing disability?						
Yes		5%	-1	-5 ⬇️	-2	-3
No		95%	+1	+5 ⬆️	+2	+3

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2021	VARIANCE FROM APS OVERALL	VARIANCE FROM SMALLER OPERATIONAL AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Do you have carer responsibilities?						
Yes		34%	-1	-8 ↓	-4	-6 ↓
No		66%	+1	+8 ↑	+4	+6 ↑
Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQ+)?						
Yes		14%	+4	+6 ↑	+5 ↑	+5 ↑
No		86%	-4	-6 ↓	-5 ↓	-5 ↓
In which country were you born?						
Australia		71%	+1	-6 ↓	-6 ↓	-5 ↓
Other country		29%	-1	+6 ↑	+6 ↑	+5 ↑
Do you speak a language other than English at home?						
No, English only		73%	+2	-8 ↓	-8 ↓	-8 ↓
Yes, other		27%	-2	+8 ↑	+8 ↑	+8 ↑

KEY




AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

TIME TO TAKE ACTION



CELEBRATE

What things do we do well?


THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.



INVESTIGATE FURTHER WITH OUR TEAMS

Are there any other opportunities coming out of the results that we want to explore further?

HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?



OPPORTUNITIES

Areas we need to focus on and turn into action plans:

WHAT ARE THE KEY THINGS WE NEED TO IMPROVE TO MAKE WORKING HERE BETTER?



USE THIS PAGE TO START YOUR LOCAL ACTION PLANS

IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

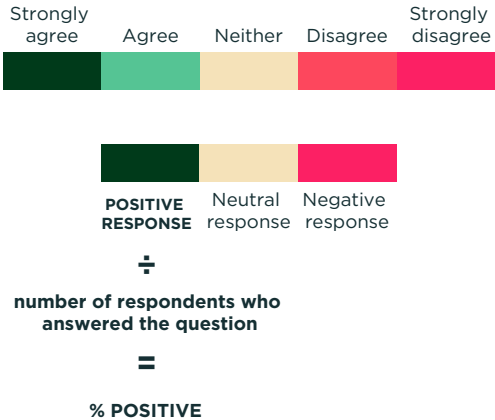
PRIORITISE 3 AREAS TO TAKE FORWARD

	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166 = 317					
% POSITIVE	317 ÷ 613 = 52%					

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.